

<b>UČNI NAČRT PREDMETA / COURSE SYLLABUS</b>	
<b>Predmet:</b>	Menedžment medkulturnih razlik
<b>Course title:</b>	Management of Intercultural Differences

<b>Študijski program in stopnja Study programme and level</b>	<b>Študijska smer Study field</b>	<b>Letnik Academic year</b>	<b>Semester Semester</b>
Informatika v sodobni družbi, magistrski študijski program druge stopnje	-	Prvi ali drugi	Drugi ali četrtni
Informatics in Contemporary Society, second cycle Masters Study Programme	-	First or second	Second or fourth

<b>Vrsta predmeta / Course type</b>	Izbirni / Elective
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<b>Univerzitetna koda predmeta / University course code:</b>	1-ISD-MAG-IP-MKR-2016-10-01
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<b>Predavanja Lectures</b>	<b>Seminar Seminar</b>	<b>Vaje Tutorial</b>	<b>Klinične vaje work</b>	<b>Druge oblike študija</b>	<b>Samost. delo Individ. work</b>	<b>ECTS</b>
30	-	10	-	10	100	5

<b>Nosilec predmeta / Lecturer:</b>	
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<b>Jeziki / Languages:</b>	<b>Predavanja / Lectures:</b>	Slovenski, angleški / Slovene, English
	<b>Vaje / Tutorial:</b>	Slovenski, angleški / Slovene, English

**Pogoji za vključitev v delo oz. za  
opravljanje študijskih obveznosti:**

Pogoj za vključitev v delo je vpis v prvi letnik podiplomskega študija.  
Študent/študentka mora pred pristopom k izpitu pripraviti in zagovarjati na vajah svojo domačo nalogo.

**Prerequisites:**

The condition for inclusion is enrollment in the first year of postgraduate studies.

Before entering the exam student must, prepare and defense its home work.

**Vsebina:**

- Predstavitev področja menedžmenta medkulturnih razlik, namena, ciljev in vsebine predmeta ter metod in tehnik proučevanja;
- Poglavljanje v bistvo fenomena poslovne kulture in morale kot dejavnikov vedenja organizacij v globaliziranem gospodarstvu, posebej evropskem;

**Content (Syllabus outline):**

- Introduction to management of cultural differences, purpose, objectives and course content and study methods and techniques;
- Deepening the essence of the phenomenon of corporate culture and morality as predictors of organization's behavior in a globalized economy, especially Europe;
- Giving access to the modern scientific theory of cultural differences;

- Podajanje vpogleda v sodobne znanstvene teorije na področju kulturnih razlik;
- Strateški pomen kulturnih razlik;
- Kulturne razlike, stereotipi (kliščji), predsodki, mnenja in stališča kot vir možnih sporov in konfliktov v organizaciji - metode in tehnikе prevencije kulturnih konfliktov;
- Modeli za uspešno upravljanje medkulturne komunikacije v multikulturnem in/ali mednarodnem poslovнем svetu oziroma notranjem okolju organizacije;
- Praktično usposabljanje za uporabo metod, tehnik in strategij za preprečevanje in razreševanje vrednotnih sporov – evro-model;
- Simulacije primerov, metoda detanta;
- Zaključne refleksije.

- The strategic importance of cultural differences;
- Cultural differences, stereotypes (clichés), prejudices, opinions and observations as a source of potential disputes and conflict within the organization - methods and techniques of cultural conflict prevention;
- Models for effective management of intercultural communication in a multicultural and / or international business world and the internal environment of the organization.
- Practical training in the use of methods, techniques and strategies for the prevention and resolution of conflicts: Euro-model;
- Simulations of cases: method of detante;
- Concluding reflections.

#### **Temeljni literatura in viri / Readings:**

- Jelovac, Dejan, Rek, Mateja. Komuniciranje v medkulturnem okolju. Ljubljana: Vega, 2010.
- Moran, Robert, Haris, Philip, Moran, Sarah (2007): *Managing Cultural Differences – Global Leadership Strategies for the 21st Century*, Elsevier and Butterworth-Heinemann, Burlington and Oxford.
- Deresky, Helen (2008): *International Managemet: Managing Across Borders and Cultures*. Pearson Prentice Hall, Upper Saddle River.
- Hofstede, Geert, Hofstede, Gert Jan (2005): *Cultures and Organisations: Software of the Mind*, McGraw-Hill, New York.
- Hofstede, Geert, Hofstede, Gert Jan (2005): *Cultures and Organisations: Software of the Mind*, McGraw-Hill, New York.
- Simons, George. 2002. *Euro Diversity: A Business Guide to Managing Difference*. Butterworth-Heinemann.
- Mole, John. 2003. *Mind Your Manners – Managing Business Cultures in the New Global Europe*. London: Nicholas Brealey Publishing.
- Terpstra, Vern, David, Kenneth. 1985. *The Cultural Environment of International Business*. Cincinnati, Ohio: South-Western Publ. Co.

#### **Cilji in kompetence:**

Učna enota prispeva k razvoju naslednjih splošnih in predmetno specifičnih kompetenc:

- poznavanje in razumevanje kulturnih in družbenih procesov in sposobnost njihove kompleksne analize,

#### **Objectives and competences:**

The instructional unit contributes to the development of the following general and subject-specific competences:

- familiarity with and understanding of cultural and social processes and competence for their complex analysis

<ul style="list-style-type: none"> <li>• sposobnost oblikovanja izvirnih idej, konceptov in rešitev določenih problemov</li> <li>• etična refleksija in zavezanost profesionalni etiki v družbenem okolju s spoštovanjem načela nediskriminatorynosti in multikulturalnosti</li> <li>• razvoj kritične in samokritične presoje</li> <li>• sposobnost fleksibilne uporabe znanja v praksi</li> <li>• poznavanje pomena kakovosti in prizadevanje za kakovost strokovnega dela skozi avtonomnost, (samo)kritičnost, (samo)refleksivnost in (samo)evalviranje v strokovnem delu</li> <li>• uporaba in kombiniranje znanj z različnih disciplinarnih področij</li> <li>• sposobnost povezovanja koherentno obvladanega temeljnega znanja, pridobljenega pri obveznih predmetih, ter njegova uporaba v praksi</li> <li>• razvoj veščin in spretnosti pri uporabi znanja na področju družbenih ved in informatike s pomočjo reševanja teoretičnih ali empiričnih problemov</li> <li>• sposobnost pridobivanja, selekcije, ocenjevanja in umeščanja novih informacij in zmožnost interpretacije v kontekstu družboslovja in informatike</li> <li>• prenos osvojenega znanja v delovno okolje in okolje delovanja in bivanja</li> </ul>	<ul style="list-style-type: none"> <li>• competence to form original ideas, concepts and solutions for specific problems</li> <li>• ethical reflection and commitment to professional ethics in the social environment of the principle of non-discrimination and multiculturality</li> <li>• development of critical and self-critical judgement</li> <li>• ability to flexibly apply knowledge in practice</li> <li>• knowledge of the meaning of quality and striving to achieve quality of professional work through autonomy, (self) criticism, (self) reflexivity and (self) evaluation in professional work</li> <li>• the use and combination of knowledge from different disciplines</li> <li>• the ability to connect coherently acquired basic knowledge, obtained through compulsory courses, and its use in practice</li> <li>• the development of skills and abilities for the use of knowledge in the field of social sciences and informatics by solving theoretic or empirical problems</li> <li>• the ability to acquire, select from, evaluate and place new information and the ability to interpret within the context of social sciences and informatics</li> <li>• transfer the acquired knowledge into the work environment and business and living environment</li> </ul>
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#### **Predvideni študijski rezultati:**

Znanje in razumevanje:

Študenti/študentke bodo:

- obveščeni o namenu predmeta, vsebinu in metodah dela in svojih obveznostih
- pridobili globlje razumevanje obzorja in temelja strokovnega področja medkulturnega managementa
- znali pojasniti ključne pojme kategorialno-metodološkega aparata medkulturnega managementa
- razumeli obseg in vsebino pojma medkulturnega upravljanja
- dojemali bistvo pomembnih pozicij oz. stališč znotraj kulturnega pluralizma

#### **Intended learning outcomes:**

Knowledge and understanding:

Students will be:

- informed of the purpose of subject, content and methods of work and their obligations
- able to gain a deeper understanding of the horizons and the foundation of the expert fields of intercultural management
- able to explain key concepts within the categorical-methodical apparatus of a intercultural management
- understand the scope and content of the concept of intercultural management

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| <ul style="list-style-type: none"> <li>• razumeli in jasno razlikovali ključne kategorije medkulturnega managementa v globalnem poslovнем življenju</li> <li>• pridobili vpogled v bistvo dobrih poslovnih praks, njihovo vlogo, mesto in pomen za uspešno sodobno poslovanje</li> <li>• kvalificirani za opazovanje in dojemanje kulturnih razsežnosti poslovanja</li> <li>• kvalificirani za izvajanje poslovnih praks v slogu dobrega gospodarja</li> <li>• sposobni razviti kulturno refleksijo in na tej podlagi zavezanost želenim vzorcem zglednega poslovnega obnašanja</li> <li>• sposobni razviti spretnosti za uporabo različnih metod in tehnik za ugotavljanje, preprečevanje in reševanje kulturne napetosti ali konfliktov</li> <li>• pridobili občutek družbene odgovornosti podjetij v njihovem notranjem in zunanjem poslovнем okolju</li> <li>• sposobni razviti občutek kolegialnosti in lojalnosti do zaposlenih in delodajalcev, kot tudi kooperativnost, timsko delo, strpnost in spoštovanje do konstruktivne kritike</li> <li>• sposobni razviti občutek za nediskriminacijo pri upravljanju človeških virov v EU gospodarskem okolju</li> <li>• usposobljeni za razumevanje obsega in meja obvladovanja medkulturnih razlik</li> <li>• pridobili pregled odprtih vprašanj stroke in njenih perspektivah v bližnji prihodnosti</li> <li>• sposobni razviti potrebo po nadaljevanju samorefleksije in izboljšavah na tem področju</li> </ul> | <ul style="list-style-type: none"> <li>• grasp the essence of important positions within cultural pluralism</li> <li>• understand and clearly distinguish the key categories of intercultural management in global business life</li> <li>• gain insight into the essence of good business practices, their role, place and importance for a successful modern business</li> <li>• qualified for the perception of cultural dimensions of business</li> <li>• qualified for the implementation of business practices in the style of a good governor</li> <li>• able to develop an cultural reflection and on this basis the commitment to the desired patterns of exemplary business behaviour</li> <li>• able to develop skills in using various methods and techniques to identify, prevent and resolve cultural tensions or conflicts</li> <li>• gain a sense of corporate social responsibility for the internal and external business environment of company</li> <li>• able to develop a sense of collegiality and loyalty towards employees and employers as well as cooperativeness, teamwork, tolerance and respect for constructive criticism</li> <li>• able to develop a sense of non-discrimination in the management of human resources in the European economic environment</li> <li>• trained to understand the scope and boundaries of management of intercultural differences</li> <li>• gain an overview of the open issues of the profession and its perspectives in the near future</li> <li>• able to develop a need for continuing self-reflection and improvement in this area</li> </ul> |
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**Metode poučevanja in učenja:**

- predavanja z aktivno udeležbo študentov (razlaga, diskusija, vprašanja, primeri)
- seminarske vaje (refleksija izkušenj, projektno delo, timsko delo, metode kritičnega mišljenja, diskusija, sporočanje povratne informacije, forum za reševanje kulturnih problemov, sporov, konfliktov in dilem, socialne igre)
- individualne in skupinske konzultacije (diskusija, dodatna razlaga, obravnavanje specifičnih vprašanj)
- samostojen študij (motiviranje, usmerjanje, samoopazovanje, samouravnovanje, refleksija, samoocenjevanje)

**Learning and teaching methods:**

- lectures with active engagement of students (explanation, discussion, questions, examples)
- tutorials (case study, experience, reflection, project work, teamwork, critical thinking, discussion, feedback, a forum for solving cultural problems, disputes, conflicts and dilemmas, social games)
- individual and group consultations (discussions, additional explanation, specific questions)
- individual study (motivation, guidance, self-observation, self-regulation, reflection, self-evaluation)

Načini ocenjevanja:	Delež (v %) / Weight (in %)	Assessment:
Način (pisni izpit, ustno izpraševanje, naloge, projekt): <ul style="list-style-type: none"><li>• pisni/ustni izpit</li><li>• domača naloga ter njen zagovor</li><li>• seminarska naloga</li></ul>	60 15 25	Type (examination, oral, coursework, project): <ul style="list-style-type: none"><li>• written or oral exam</li><li>• homework and its presentation in the seminar</li><li>• seminar essay</li></ul>